## BLOOMBERG INTELLIGENCE

Analyzing Environmental, Social and Governance on Bloomberg

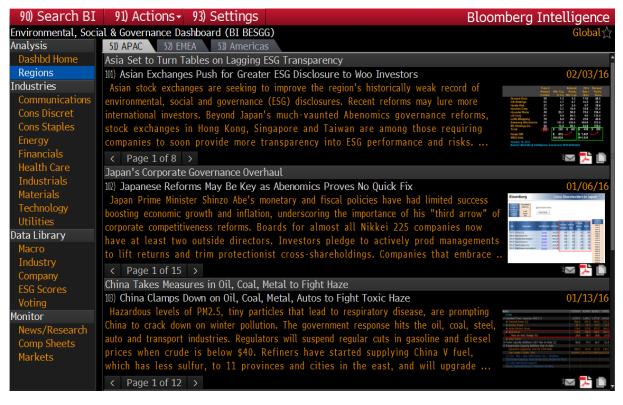
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Bloomberg

## Bloomberg Intelligence ESG BI ESG <GO>

 Terminal users can explore Bloomberg Intelligence analysis of ESG issues potentially impacting sectors and companies



#### Analysis

Key short and long term themes, evaluation of key indicators, data-driven research

#### Data Library

Dedicated company and country ESG data, plus 3<sup>rd</sup> party ESG scores

#### Monitor

Key monitoring tools for news and data on ESG issues and controversies

**BI ESG <GO> DASHBOARD** 

## **Compare Standardized ESG Data**

32, 11.1.2.		overnance 5	57) Pay
	Ratio 74) Energy		ssil Fuel Reser
View 12 Annuals Growth None ▼ Select Com Name	2014	rrency USD • 2013	Zoom 125% 2012
■ Total GHG Emissions (Million metric ton	6,449.3		6,935.0
■ Communications	18.5	17.8	17.9
	310.3		287.7
■ Consumer Staples	112.1	105.0	125.2
	1,568.9	1,663.6	1,852.8
Financials	9.5	10.4	9.6
Health Care     ✓	23.2	24.3	24.4
■ Industrials	109.5	131.1	135.0
Materials	2,069.6	2,182.3	2,013.3
Technology	49.5	48.7	48.0
■ Utilities	2,178.2	2,297.1	2,421.2
■ North America Regulated Integrate	568.2	582.4	635.0
■ North America Electric & Gas Trans 🥻	42.9	53.1	46.7
■ Europe Power Generation	840.1	923.0	1,015.7
■ APAC Power Generation	727.0	738.6	723.7
Korea Electric Power Corp	208.3	220.0	218.2
Tokyo Electric Power Co Inc	<b>√</b> 129.8	141.4	139.0
Kansai Electric Power Co Inc/The	71.5	73.4	72.9
Chubu Electric Power Co Inc	<b>√</b> \ 61.7	65.2	65.2
CLP Holdings Ltd	√√ 53.3		38.5
Kyushu Electric Power Co Inc	48.7		50.3
Electric Power Development Co	46.6		54.2

## **And Country ESG Rankings**

51) Carbon 52) Energy 53) Social 54) Governance 55) Economic							
71) Rule of Law 72) Africa 73) Risk Rating  View 12 Annuals							
Name		2014	2013	2012	2011	2010	
Control of Corruption Index							
- Asia - Developed	~~\	1.7	1.6	1.7	1.9	2.0	
Japan		1.7	1.6	1.6	1.6	1.6	
Australia	$\sim$	1.9	1.8	2.0	2.1	2.0	
Taiwan	$\mathcal{V}$	0.8	0.7	0.7	0.9	0.7	
South Korea	W~^	0.5	0.5	0.5	0.5	0.4	
New Zealand	<b>~</b> ~	2.3	2.3	2.3	2.3	2.4	
Hong Kong		1.6	1.6	1.7	1.9	2.0	
Singapore	~~	2.1	2.1	2.2	2.1	2.2	
<b>∓</b> Asia - Emerging	~~~	-0.4	-0.5	-0.5	-0.5	-0.5	
<b>■</b> Middle East	W	-0.3	-0.3	-0.3	-0.4	-0.2	
<b>■</b> Sub-Saharan Africa	~~	-0.8	-0.7	-0.7	-0.6	-0.7	
■ Eastern Europe	~~/	0.0	-0.2	-0.1	-0.2	-0.2	
■ Western Europe	$\bigvee$	1.6	1.5	1.4	1.5	1.6	
■ North America	٦٠,	1.3	1.3	1.4	1.3	1.3	
<b>■ Latin America &amp; Caribbean</b>	$\sim \sim$	0.1	0.1	0.3	0.4	0.4	

## 3<sup>rd</sup> Party ESG Scores

51) Sustainalytics 52) ISS Quickscores				
View 12 Months Growth None	▼ Select Compani	ies Cui	rrency USD 🔻	Zoom 125%
Peer Group TOPIX 100 Index			▼ View Mem	
Name		11/2015↑	10/2015	9/2015
■ Sustainalytics Rank (Median)	<i></i>	53.1	54.2	55.1
Fujitsu Ltd	~~	96.0	96.0	95.9
Toshiba Corp		94.7	94.7	100.0
Nomura Holdings Inc		90.8	91.6	90.2
Kao Corp	كسر	90.0	90.0	88.9
Panasonic Corp		88.0	88.0	88.0
Kubota Corp		88.0	89.2	90.6
Astellas Pharma Inc		87.2	87.2	87.5
Tokyo Electron Ltd	<b></b>	86.5	86.5	86.8
NTT DOCOMO Inc		85.7	85.7	87.3
Daiwa House Industry Co Ltd		82.5	82.7	82.8
Tokio Marine Holdings Inc		81.9	81.9	81.7
Eisai Co Ltd	$\int$	81.4	81.4	81.8
East Japan Railway Co	$\mathcal{T}$	80.0	80.0	80.3
Hitachi Ltd	<b>~~</b>	79.5	79.5	80.8
Osaka Gas Co Ltd	\- -	79.0	79.7	79.8

## **ESG News Screening and Alerts**

51) All Headlines 52) BI Research 53) Bloomberg First Word 54) Contributed Research		
100) Customize Search   NSE »		
<pre><narrow search=""> Date/_/_</narrow></pre>		Reset
	B BN	09:39
4 X X X X X X X X X X X X X X X X X X X	B BN	08:14
3) CARBON:EU手当アドバンス2日目は、環境CMTEミーツとして	BFW	10:53
4) 外壁従事資本金はいくつかの議論を持っていました	BFW	11:02
5) CBC: 2013「CP失敗」事件の現場近くカルガリーのイングルウッドコミュニ	CBC	11:01
6) * TO DUE BOA BYリコールBOA二のリールスノーボードブーツ	BN	11:00
7) ビジネスインサイダー:トヨタは290万のSUVをリコールされている‐あな	BLG	11:00
8) ヘルスクリニックでのアフガンセキュリティレイドでは、15歳を含む、殺	WPT	11:00 +
9) 地球が気候ビッグスイングに最も脆弱であるところです	WPT	11:00 +
10) エネルギーでスカリア死強化レギュレータ手、銀紛争	BGV	11:00
11) *米国。エタノールNO FOREIGN購入を行いません、EIAは述べています	BN	11:00
12) *米国。エタノール備蓄は23.2 MLN BBL 1.1%増、EIAは述べています	BN	11:00
13) *米国。エタノールOUTPUTは、EIAは言う、975000 B / Dは0.6%上昇しました	BN	11:00
14) CBC:イケアはカナダに家具のリサイクルをもたらす考慮	CBC	10:57 +
15) オバマ氏は、キューバへの歴史旅行中に人権を高めるために	APW	10:56 +
16) CARBON: EU手当アドバンス2日目は、環境CMTEミーツとして		10:53 +
17) * Eメールによる声明でDE BEERSのコメント	BN	10:52
18) *デビアスは伝えSECTION 189を発行するための理論的根拠をSAYS	BN	10:52
19) 停止したカーボンルールなかデュークビルクリーナー発電所		10:52
20) フォーブス:ハリー・トルーマンは、最低賃金を倍増することができれば		10:52
	TOIL	10.51

# BI ESG ANALYSIS - JAPAN'S GOVERNANCE OVERHAUL

#### 3. Japan's Male, Aging, Insider Boardrooms Risk Global Irrelevance 📨 01/05/16

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Japan's governance reforms have made some progress in diversifying corporate board rooms, but much more may need to change to make companies globally competitive. Nikkei 225 companies have the lowest median proportion of independent directors (22%), female directors (0%), and the second-oldest average age behind the U.S. (62.5 years) among developed-market peers. Homogeneous boards may be less effective at steering management to realize new and changing market opportunities.

#### Japan Board Independence, Diversity Trail

Ticker	% Independent Directors	% Women on Board	Bd Avg Age:Y	Market Cap		
■ Australia (188 se	curities)					
Median	77.78	19.09%	59.42	1.50B		
■France (72 securi	ities)					
Median	54.55	30.77%	59.09	14.02B		
■Germany (57 sec	urities)					
Median	50.00	16.67%	56.58	10.94B		
≖Japan (225 secur	ities)					
Median	22.22	0.00%	62.54	6.39E		
<b>■ Switzerland (36 s</b>	ecurities)		1500	1.1		
Median	91.29	14.84%	59.71	15.96B		
+ United Kingdom (142 securities)						
Median	66.67	22.22%	57.51	7.46B		
+ United States (491 securities)						
Median	88.89	18.18%	63.00	17.73B		
Evhibit						

#### 

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Bridgestone and Resona Holdings are the only Nikkei 225 companies with majority independent boards and at least two female directors, which is normal among MSCI World members. Japan's corporate governance code that took effect in 2015 requires a minimum of two independent directors, and encourages companies to consider at least one-third independent boards and to boost the number of female directors (two-thirds of the Nikkei have none). Global

Nikkei 225 Board Independence, Gender, Age

Ticker	Short Name	Equal-Weight1 Scoring Model	ndependent Directors			
Median		15.51	22.2%	0.0%	62.5	5.00
5108	BRIDGESTONE CORP	62.92	57.1%	42.9%	60.8	1.00
8308	RESONA HOLDINGS	46.07	60.0%	20.0%	61.5	1.00
2432	DENA CO LTD	45.45	40.0%	20.0%	44.3	2.00
6758	SONY CORP	43.04	75.0%	8.3%	62.8	1.00
4503	<b>ASTELLAS PHARMA</b>	39.90	57.1%	14.3%	62.5	1.00
4911	SHISEIDO CO LTD	38.30	50.0%	16.7%	63.1	1.00
4523	EISAI CO LTD	37.54	63.6%	9.1%	65.0	3.00
4507	SHIONOGI & CO	37.31	50.0%	16.7%	65.1	1.00
8630	SOMPO JAPAN NIPP	35.52	33.3%	16.7%	53.4	1.00
6501	HITACHI LTD	34.99	58.3%	8.3%	64.2	1.00
8601	DAIWA SECS GRP	34.92	41.7%	16.7%	62.4	1.00
8252	MARUI GROUP	34.91	33.3%	16.7%	54.7	6.00

#### **Exhibit**

thirds of the Nikkei have none). Global companies may be better served targeting worldwide governance standards.

10. Investors Putting Japan Directors' Golden Years Under Pressure 📨

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01/13/16
Asset managers sharply increased

their voting opposition to director retirement bonuses at Japanese companies last year to 41% from 32% in 2014, indicating one area where investors are applying pressure. There's a significant split, though, between domestic and foreign-based asset managers, which may signal a continuing level of local deference that may hinder more stringent investor stewardship. The domestic median disapproval was 33% vs. 55%

#### Asset Manager % Vote Against Retirement Bonus

Mana		2011	2014
Name		2015	2014
■ Retirement Bonus for Directors & Auditors			
■ For - %		59.0	68.0
■ Against - %		41.0	32.0
Norinchukin Zenkyoren Asset Mana		94.0	92.0
State Street Global Advisors (Japa		92.0	88.0
INVESCO Asset Management (Japan		84.0	85.0
Goldman Sachs Asset Management		77.0	74.0
Aberdeen Investment Management		75.0	75.0
Eastspring Investments Limited.		75.0	100.0
BlackRock Japan Co., Ltd.	/	71.0	58.0
Nissay Asset Management Corporati		69.0	59.0
UBS Global Asset Management (Jap		67.0	55.0
T&D Asset Management Co.,Ltd.		65.0	18.0
Deutsche Asset Management (Japan	/	62.0	0.0
Asahi Life Asset Management Co., Ltd.		61.0	60.0

Table

for overseas. About 70% of Japanese shares are domestically owned.

12. Japanese Bank Cross-Shareholding Unwind May Boost M&A, Activism 101/17/16

Exhibit

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Japanese banks, following through on pledges to reduce cross-shareholdings, could remove a friendly shareholder and open more companies to takeovers and activist investors. Banks hold a median 14% of Nikkei 225 company shares, and over 20% of shares at a tenth of the index companies, according to Bloomberg's Cross Shareholders in Japan analysis tool. The banks' largest holdings are in Casio Computer, Nippon Kayaku, Toho Zinc and Ajinomoto, representing 26-30% of outstanding shares.

Japanese Banks' Top Nikkei 225 Cross-Holdings Bloomberg Cross Shareholders in Japan CUSTOMIZED NIKKEI 225 [v] Include Subsidiary Holdings 0.30% Request Data English 6952 JP Casio Computer Co Ltd 6 Holders 81,139,506 30.16 52,108,757 28.55 7182 JP 4272 JP Nippon Kayaku Co Ltd 8316 JP 36,536,000 26.89 5707 JP 8411 JP inomoto Co Inc 156,931,418 8309 JP Keisei Electric Railway Co Ltd 90,370,400 8308 JP 4041 JP 39,544,962 8421 JP 8332 JP 8355 JP 7762 JP 8331 JP 65,260,042 8410 JP 36.838,399 23.61 B303 JP B358 JP 7 Holders 45,092,521 23.52 8354 JP 72,864,594 23.52 8304 JP 27,866,375 23.14 12.66 B333 JP 92,277,990 23.12 8379 JP

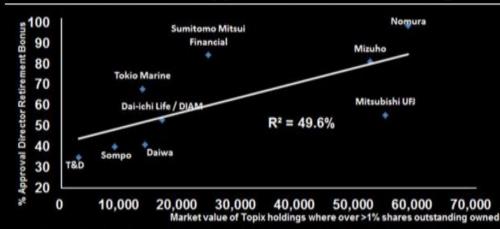
11. Nomura, Mizuho Voting May Value Cross Holdings Above Return

01/13/16

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Nomura's 99% director retirement bonus approval and 91% election approval may illustrate the challenge in achieving more vigorous stewardship until Japanese companies unwind their holdings in other companies. Nomura, Mizuho and Sumitomo Mitsui Financial Group have among the highest levels of director approval rates at their asset management divisions, as well as leading cross holdings by market value

#### Director Bonus Approval vs. Cross Holding



Note: Excludes Sumitomo Mitsui Trust due to outsize scale of holdings Source: Company filings, Bloomberg Intelligence

Data Exhibit

leading cross holdings by market value. Mizuho and SMFG are among banks pledging to cut holdings following Japan governance reform pressure.

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